

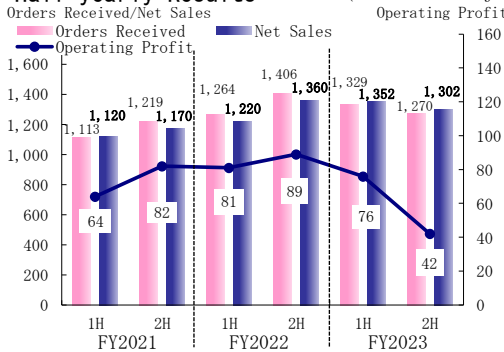
Consolidated Results for FY2023 and Forecast for FY2024

Consolidated Financial Results and Forecast

(Millions of JPY)

	FY2022		FY2023			FY2024 Forecast					
	Full Year (Dec-Nov)	1 H (Dec-May)	2 H (Jun-Nov)	Full Year (Dec-Nov)	1 H (Dec-May)	2 H (Jun-Nov)	Full Year Forecast (Dec-Nov)				
Net Sales	258,097	135,264	130,200	+2.9%	-9.1%	-2.5%	-5.8%				
Operating Profit	(6.6%) 17,025	(5.6%) 7,612	(3.3%) 4,260	-30.3%	(4.5%) 11,873	-47.5%	(3.3%) 4,000	+40.8%	(4.7%) 6,000	-15.8%	(4.0%) 10,000
Ordinary Profit	(6.6%) 17,100	(5.2%) 7,047	(3.1%) 3,981	-35.5%	(4.2%) 11,028	-50.3%	(2.8%) 3,500	+38.2%	(4.3%) 5,500	-18.4%	(3.6%) 9,000
Net Profit attributable to owners of the parent	12,237	4,727	1,741	-47.1%	6,469	-47.1%	2,500	+101.0%	3,500	-7.3%	6,000
Exchange Rate (JPY/USD)	129	133	145		139	140	130		135		135
(JPY/EUR)	136	144	157		150	150	140		145		145
(JPY/ICNY)	19.3	19.3	20.1		19.7	20.0	19.0		19.5		19.5
Cash Dividends per share	JPY 110				JPY 110				JPY 100		

Half-yearly Results



Financial Data

(Millions of JPY)

	FY2023		FY2024 Forecast	
	1 H	Full Year Forecast	1 H	Full Year Forecast
Total Assets	358,802	370,324	370,000	365,000
(Stockholders' Equity Ratio)	(42.3%)	(43.9%)	(43.8%)	(44.9%)
Stockholders' Equity	151,927	162,715	162,000	164,000
ROE	6.3%	4.2%	3.1%	3.7%
Interest-bearing Debts	110,221	109,769	111,000	107,000
Net D/E ratio	0.51	0.47	0.49	0.45
Facility Investment	9,774	19,157	10,000	19,000
Depreciation and Amortization	9,537	19,473	10,000	19,500
Number of Employees	7,245	7,204	7,280	7,250

Operating Profit Analysis

FY2022 → FY2023

(Billions of JPY)

5.2 Decrease

• Increase in sales price	+6.7
• Fluctuation of exchange rate	+2.2
• Cost reduction	+1.5
Total of Increase factors	+10.4
• Rise in material price	-5.8
• Decrease of operating rate	-2.9
• Increase in fixed costs, SGA and others	-6.9
Total of Decrease factors	-15.6

Sales and Operating Profit by Business Segments

		FY2022		FY2023			FY2024 Forecast		
		Full Year (Dec-Nov)	1 H (Dec-May)	2 H (Jun-Nov)	Full Year (Dec-Nov)	1 H (Dec-May)	2 H (Jun-Nov)	Full Year Forecast (Dec-Nov)	
Machinery & Tools	YoY				(-0.3%)	(+0.7%)	(+1.9%)	(+1.3%)	
	Cutting Tools	34,157	16,882	17,180	34,062	17,000	17,500	34,500	
	Machine Tools	9,944	6,837	6,522	13,359	5,600	5,400	11,000	
	Robots	38,505	23,295	14,735	38,031	15,800	18,200	34,000	
	Net Sales	82,607	47,015	38,438	85,453	38,400	41,100	79,500	
Operating Profit	7,977	4,727	1,674	6,402	2,500	3,500	6,000		
Components	Bearings	84,480	43,662	48,104	91,767	44,500	44,500	89,000	
	Hydraulic Equipment	52,795	26,336	22,722	49,059	21,600	22,400	44,000	
	Automotive Hydraulics	21,786	9,999	12,683	22,682	10,700	11,300	22,000	
	Net Sales	159,062	79,998	83,510	163,508	76,800	78,200	155,000	
	Operating Profit	7,660	2,426	2,076	4,502	1,300	2,200	3,500	
Other	Special Steel	14,641	7,384	7,332	14,717	6,900	7,100	14,000	
	Others	1,785	865	918	1,784	900	600	1,500	
	Net Sales	16,426	8,250	8,250	16,501	7,800	7,700	15,500	
Operating Profit	1,396	466	505	972	200	300	500		
Total net sales	258,097	135,264	130,200	265,464	123,000	127,000	250,000		
Total Operating Profit	17,025	7,612	4,260	11,873	4,000	6,000	10,000		
Japan	121,677	61,211	64,181	125,392	61,300	63,700	125,000		
Overseas (Overseas Sales Ratio)	136,419 (52.9%)	74,053 (54.7%)	66,018 (50.7%)	140,071 (52.8%)	61,700 (50.2%)	63,300 (49.8%)	125,000 (50.0%)		
Americas	34,770	20,218	18,993	39,212	17,800	17,200	35,000		
Europe	15,559	8,227	7,091	15,319	7,000	6,500	13,500		
China	49,803	25,804	19,099	44,904	17,700	20,800	38,500		
ASEAN and other areas	36,286	19,802	20,833	40,635	19,200	18,800	38,000		

Quarterly Orders Received

(Millions of JPY)

	FY2022					FY2023					Y to Y
	1 Q (Dec-Feb)	2 Q (Mar-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	1 Q (Dec-Feb)	2 Q (Mar-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	
Total	63,949	62,524	69,878	70,754	267,107	67,915	65,050	65,019	62,024	260,010	-2.7%
Machine Tools	3,012	3,006	3,097	2,883	11,999	3,322	3,398	3,842	3,574	14,137	+17.8%
Robots	8,044	7,700	10,214	13,768	39,728	11,307	8,944	7,369	6,247	33,869	-14.7%